#### CHEMICAL HERITAGE FOUNDATION

**DOV FROHMAN** 

Transcript of an Interviews Conducted by

David C. Brock

Via Telephone

on

10 May, 6 June, and 12 June 2006

(With Subsequent Corrections and Additions)

#### ACKNOWLEDGEMENT

This oral history is part of a series supported by grants from the Gordon and Betty Moor Foundation. This series is an important resource for the history of semiconductor electronics, documenting the life and career of Gordon E. Moore, including his experiences and those of others in Shockley Semiconductor, Fairchild Semiconductor, Intel, as well as contexts beyond the semi conductor industry.

This oral history is made possible through the generosity of the Gordon and Betty Moore Foundation.

#### CHEMICAL HERITAGE FOUNDATION Oral History Program FINAL RELEASE FORM

This document contains my understanding and agreement with Chemical Heritage Foundation with respect to my participation in the audio-recorded interview conducted by

David C. Brock on 10 May, 6 June, 12 June 2006 I have read the transcript supplied by Chemical Heritage Foundation.

- 1. The audio recording, corrected transcript, photographs, and memorabilia (collectively called the "Work") will be maintained by Chemical Heritage Foundation and made available in accordance with general policies for research and other scholarly purposes.
- 2. I hereby grant, assign, and transfer to Chemical Heritage Foundation all right, title, and interest in the Work, including the literary rights and the copyright, except that I shall retain the right to copy, use, and publish the Work in part or in full until my death.
- 3. The manuscript may be read and the audio recording(s) heard by scholars approved by Chemical Heritage Foundation subject to the restrictions listed below. The scholar pledges not to quote from, cite, or reproduce by any means this material except with the written permission of Chemical Heritage Foundation.
- 4. I wish to place the conditions that I have checked below upon the use of this interview. I understand that Chemical Heritage Foundation will enforce my wishes until the time of my death, when any restrictions will be removed.

**Please check one:** 

#### No restrictions for access.

**NOTE:** Users citing this interview for purposes of publication are obliged under the terms of the Chemical Heritage Foundation Oral History Program to obtain permission from Chemical Heritage Foundation, Philadelphia, Pennsylvania.

Semi-restricted access. (May view the Work. My permission required to quote, cite, or reproduce.)

Restricted access. (My permission required to view the Work, quote, cite, or reproduce.)

This constitutes my entire and complete understanding.

(Signature) <u>HU</u> <u>Phylips</u> Dov Frohman (Date) <u>24/12/2006</u>

Revised 10/11/05

This interview has been designated as Free Access.

One may view, quote from, cite, or reproduce the oral history with the permission of CHF.

*Please note*: Users citing this interview for purposes of publication are obliged under the terms of the Chemical Heritage Foundation Oral History Program to credit CHF using the format below:

Dov Frohman, interview by David C. Brock, 10 May, 6 June, and 12 June 2006 (Philadelphia: Chemical Heritage Foundation, Oral History Transcript #0341).

The Chemical Heritage Foundation (CHF) serves the community of the chemical and molecular sciences, and the wider public, by treasuring the past, educating the present, and inspiring the future. CHF maintains a world-class collection of materials that document the history and heritage of the chemical and molecular sciences, technologies, and industries; encourages research in CHF collections; and carries out a program of outreach and interpretation in order to advance an understanding of the role of the chemical and molecular sciences, technologies, and industries in shaping society.



Chemical Heritage Foundation Oral History Program 315 Chestnut Street Philadelphia, Pennsylvania 19106



## DOV FROHMAN-BENTCHOWSKY

1939	Born in Amsterdam, The Netherlands on 28 March
	Education
1963	B.S., electrical engineering, Technion University, Israel Institute of Technology
1965 1969	M.S., electrical engineering, University of California, Berkeley Ph.D., computer sciences, University of California, Berkeley
	Professional Experience
1965-1969	Fairchild Semiconductor Corporation Technical Staff
	Intel Corporation
1969-1971	Engineering Staff
1974-1981	Consultant, Intel Israel
1981-2001	General Manager, Intel Israel
1981-2001	Vice President, Microprocessor Products Group
	Kwame Nkrumah University of Science and Technology
1972-1973	Visiting Professor
	Hebrew University of Jerusalem
1974-1980	Associate Professor of Applied Physics
1975-1980	Director of the School of Applied Science and Technology
1980-1981	Professor of Applied Physics

# Honors

1982	IEEE Jack Morton Award
1982	Appointed IEEE Fellow
1991	Israel Prize for Engineering and Technology

#### ABSTRACT

Dov Frohman begins the interview by describing his early separation from his parents in the Netherlands due to World War II. After moving between several orphanages, Frohman was adopted by relatives and attended primary and secondary schools in Israel. Fascinated by electrons, Frohman attended the Technion University and majored in electrical engineering. After working for a brief stint in Israel, Frohman moved to the United States to pursue a master's degree in EE at the University of California, Berkeley. Frohman then described accepting and working at Fairchild Semiconductor Corporation for two years before returning to Berkeley as a part-time student to complete his Ph.D. program. After obtaining his doctoral degree in computer sciences, Frohman joined Intel, a start-up founded by former Fairchild employees. While at Intel Frohman was assigned to investigate instability problems in MOS [metal-oxide semiconductor] memories that led to the invention of EPROM [erasableprogrammable read only memory]. With EPROM gaining commercial success, Frohman spent a year as visiting professor at the Kwame Nkrumah University of Science and Technology before returning to Intel in the United States. Fueled by his lifelong desire to return to Israel, Frohman convinced Gordon Moore and other Intel executives to invest in a development center in Jerusalem. Frohman then spent the next seven years teaching applied physics at the Hebrew University of Jerusalem while consulting for Intel Israel. The Intel investment was a success and at 1981 Frohman took a leave of absence from the University and became the first manager of Intel Israel's new fabrication plant. As Intel Israel's operations expanded, Frohman's role expanded as well to become Manager of Intel Israel and Vice President of the Microprocessor Products Group within Intel. Frohman concludes the interview by offering impression of the role Intel played in development of the semiconductor and technology-based industries in Israel; tips on maintaining open communications between Intel Israel and Intel headquarters in Santa Clara, CA; and final reflections on Gordon Moore.

#### **INTERVIEWER**

**David C. Brock** is a senior research fellow with the Center for Contemporary History and Policy of the Chemical Heritage Foundation. As an historian of science and technology, he specializes in oral history, the history of instrumentation, and the history of semiconductor science, technology, and industry. Brock has studied the philosophy, sociology, and history of science at Brown University, the University of Edinburgh, and Princeton University (respectively and chronologically). His most recent publication is *Understanding Moore's Law: Four Decades of Innovation* (Philadelphia: Chemical Heritage Press), 2006, which he edited and to which he contributed.

#### TABLE OF CONTENTS

#### 1 Family History and Early Life Experiences Separation from parents at an early age. Living in the Netherlands and being adopted to Israel. Transition from the Netherlands to Israel. Early interest in how electrons moved and attraction to study electronics.

#### 3 Education

Studying electrical engineering at Technion University. Motivation to continue graduate studies at the United States. Attending University of California, Berkeley and obtaining a master's degree in electrical engineering working with switching diodes.

Fairchild while finishing up at Berkeley. Impact of key personnel leaving Fairchild.

#### 5 Career at Fairchild Semiconductor and higher education Interviewing and deciding to work at Fairchild. Working in the digital integrated electronics department while continuing to pursue a Ph.D. at Berkeley. Corporate atmosphere at Fairchild. MOS device research and working with Andrew Grove. Suggestion of establishing research activity at Israel Interest in MNOS that led to Ph.D. thesis. Initial impression of Gordon Moore, Andrew Grove, Robert Noyce, and Leslie Vadasz. The formation of Intel Corporation and decision to stay at

Early Professional Development at Intel
Obtaining Ph.D. from Berkeley and starting at Intel. Investigation of MOS instability leading to serendipitous invention of EPROM [erasable programmable read only memory].

#### 20 Invention of EPROM

Differences between working in a R&D laboratory and a start-up company. First project working on a multi-chip assembly feasibility project. Decision to drop the project by Gordon Moore and resuming research on MNOS memories. Troubleshooting instability problems in the 1101. Inspirations from solving the instability problem leading to EPROM. Presenting EPROM to Gordon Moore, fine tuning and product development. Gordon Moore's support of the project and connection between EPROM and the microprocessor.

Marketing and success of EPROM
Internal struggle to produce the chip and external skepticism. Successful
demonstration of EPROM at the ISSCC [International Solid State Circuits
Conference]. Realization of connection between EPROM and the microprocessor.

# Temporary teaching position in Africa Feeling of completion at Intel and desire to travel to Africa. Offer from Kwame Nkrumah University of Science and Technology to teach electrical engineering.

Andrew Grove's objection to leaving. Experiencing culture-shock and teaching at Ghana. Traveling and seeing different African countries. Decision to return to Intel briefly before relocating to Israel.

#### 41 Returning to Israel

Rejoining Intel and finding severe shortage of design and development engineers. Convincing management to set up development center in Israel. Intel's willingness to take a risk and interruption due to the Yom Kippur War. Accepting a position at Hebrew University to teach applied physics. Development of Intel development center in Israel and decision to be a consultant for Intel. Success of Intel Israel as product development centers.

#### 46 Development of Intel Israel

Gordon Moore's visit and encouragement to further develop and explore Israel's manufacturing capabilities. Presenting proposal and convincing Andrew Grove and management to build new fabrication plant. Insights into operations and encouraging performance excellence. Taking a leave of absence from Hebrew University and becoming manager at fabrication plant. Obtaining software operation and further expansion of Intel Israel.

#### 55 Concluding Thoughts

Impression of the role Intel played in development of the semiconductor and technology-based industries in Israel. Overview of development based on capability. Maintaining communications between the headquarters and Israel. Current activities on alternative thinking. Final reflections on Gordon Moore.

58 Index

#### INDEX

## A

Africa, 37-39, 40-42 Amsterdam, The Netherlands, 1 Antwerp, Belgium, 1

## B

Barrett, Craig, 47, 51 Bell Research Laboratories, 10

## С

California, Berkeley, University of, 1, 3-7, 9, 11, 13, 19, 37 California, Santa Barbara, University of , 4 Congo, 37, 41

## Е

Erasable programmable read-only memory [EPROM], 16, 23, 27, 29, 30, 33, 35-37, 48-50 Evans, Richard, 5

## F

Fairchild Semiconductor Corporation, 5-13, 19, 22, 42, 46 Fitzgerald, Desmond, 46 Floating gate avalanche-injection metal oxide semiconductor [FAMOS], 16, 36 Ford Motor Company, 46 France, 1, 41 Fremont, California, 4

## G

General Motors, 4 Ghana, 37-41 Graham, Martin H., 7 Graham, Robert F., 21 Greenwood, Gene, 30 Grove, Andrew S., 6-15, 19, 22-24, 26, 29-32, 36-38, 40, 42-44, 46-48, 50 Gulf War, 51-52, 54

# H

Hebrew University, 42-43, 51 Hewlett-Packard Company [HP], 5-6 Hoff, Theodore, 33

#### I

Innes, Tom, 20-21, 23-24, 44-45 Intel Corporation, 9-12, 14-16, 19-20, 25, 36-38, 40-56 International Business Machines [IBM], 5-7, 45 International Electronic Conference, 8 International Solid State Circuits Conference [ISSCC], 31 Israel, 1, 3-4, 10, 13, 39-56 Haifa, 45, 51, 53 Jerusalem, 45, 50-51, 56 Negev, 3, 55 Soreq, 3-4 Tel Aviv, 1, 51

## J

Jewish Agency for Israel, 2

## K

Kwame Nkrumah, University of, 38

#### L

Lachish-Kiryat-Gat, 45, 52 Lebanon War, 52

## $\mathbf{M}$

Marseille, France, 1 Massachusetts Institute of Technology [MIT], 4 Metal nitride oxide semiconductor [MNOS], 7, 9-11, 14-16, 19, 24-25, 28, 37 Metal oxide semiconductor [MOS], 8-10, 15-16, 19-20, 23-25, 29 Moore, Betty I., 56 Moore, Gordon E., 6, 9-15, 22-23, 25, 30-33, 36, 42-43, 45-47, 56-57

## Ν

Noyce, Robert, 10-12, 30-32, 36, 42-43, 47

## P

Palo Alto, California, 6 Pascoe, Greg, 30 Philadelphia, Pennsylvania, 23 Purdue University, 4

## R

Radio Corporation of America [RCA], 38 Rock, Arthur, 42, 44 Rowe, Tom, 26

#### S

San Paolo, University of, 39 Santa Clara, California, 45, 54 Seeds, Robert, 6, 8, 10-11 Soreq Nuclear Research Center, 3 South America, 37-40

## Т

Technion University, 1-4, 13, 42, 52 The Netherlands, 1

## U

United Kingdom, 41 United States, 3-4, 38, 41-44, 46-47, 49, 54-55 Arizona, 51 Colorado, 4 Indiana, 4 New York, 4 Washington, D.C., 8

## V

Vadasz, Leslie, 8, 10-12, 15-16, 19, 22-26, 30-31, 35-36, 42-44, 48 Vietnam War, 13

# Y

Yom Kippur War, 43