CHEMICAL HERITAGE FOUNDATION

KENNETH F. SIEBEL

Transcript of an Interview Conducted by

David C. Brock

at

Larkspur, California

on

26 April 2007

(With Subsequent Corrections and Additions)

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ABSTRACT

Kenneth F. Siebel begins the interview with a discussion of his undergraduate studies at the University of Wisconsin and his enrollment in graduate business studies at the same institution after abandoning professional basketball. MBA in hand, Siebel began working for Smith Barney but shortly formed his own investment banking firm Robertson, Coleman, and Siebel in 1969. While building it into a highly successful firm, he underwrote many nowfamous technology companies and learned the technology sector. From 1977 onward, Siebel parlayed the lessons of the 1970s into his own money management firm. The conversation then turns to Siebel's commitment to conservation and his involvement in Conservation International, for which he expresses many accolades in pioneering new conservation techniques, notably through the Center for Applied Biodiversity Science. It was through Conservation International that Siebel became friends with another board member, Gordon E. Moore, whose credibility and financial support, Siebel suggests, have greatly expanded Conservation International's efforts. Siebel then expresses ideas on addressing a future challenge of conservation groups: the need to collaborate effectively. Finally, the interview focuses on the Gordon and Betty Moore Foundation, from its launch through Siebel's presentday involvement as a board member. Siebel praises Gordon E. Moore's unique approach to tackling issues that can be effectively handled, like the Betty Irene Moore Nursing Initiative. Siebel still sees more challenges for conservation ahead, but believes the involvement of the Moore children on the foundation's board will keep it anchored to Gordon and Betty Moore's values and approach. Siebel concludes the exchange with some closing comments on Gordon E. Moore.

INTERVIEWER

David C. Brock is a senior research fellow with the Center for Contemporary History and Policy of the Chemical Heritage Foundation. As an historian of science and technology, he specializes in oral history, the history of instrumentation, and the history of semiconductor science, technology, and industry. Brock has studied the philosophy, sociology, and history of science at Brown University, the University of Edinburgh, and Princeton University (respectively and chronologically). His most recent publication is *Understanding Moore's Law: Four Decades of Innovation* (Philadelphia: Chemical Heritage Press, 2006), which he edited and to which he contributed.

TABLE OF CONTENTS

- Education and Early Career Choosing University of Wisconsin. Athletic scholarship. Majoring in business. Leaving professional basketball tryouts. Attending University of Wisconsin for MBA. Hired by Smith Barney. Moved to San Francisco in 1966.
- Robertson, Coleman, and Siebel
 Formed investment banking firm in 1969. Underwriting technology companies. Building the firm into the best outside New York. Starting money management firm in 1977. Learning the technology sector. Relationship of investment banking and venture capital. Managing money with the market volatility of the 1970s.
- 5 Conservation International

Joining the board on start-up in 1987. Childhood in the outdoors. Ranch owner. Peter Seligmann and formation of Conservation International. Changes to conservation thanks to Conservation International. Ecotourism. Center for Applied Biodiversity Science.

- Gordon E. Moore and Conservation International
 Praise for Gordon E. Moore. Moore's support and credibility. Geographical areas of support for Conservation International. Center for Applied
 Biodiversity Science and need to coordinate conservation groups. Idea for grantors to insist on collaboration of conservation groups.
- 10 Gordon and Betty Moore Foundation Lew Coleman. Foundation launch. Joining the foundation's board of directors. Foundation's pledge to Conservation International. Betty Irene Moore Nursing Initiative. Gordon E. Moore's approach to conservation. Involvement of Moore children on foundation board. Edward E. Penhoet. Challenges ahead.
- 15 Conclusion Closing thoughts on Gordon E. Moore.
- 16 Index

INDEX

A

Advanced Micro Devices, 4 Alaska, 13 Applied Materials, 2

B

Bank of America, 10 Bank One, 2 Bay Area, 3 Betty Irene Moore Nursing Initiative, 13 Botswana, 7 Brazil, 13, 15 Brock, David C., 1

С

Canada, 13 Center for Applied Biodiversity Science, 7-8, 10 China, 14 Coleman, Lew, 10-11, 14 Conservation, 5-8, 10, 12, 14 challenges, 14 international, 6 issues, 5 marine, 9, 13 Conservation easement, 5 Conservation International, 5-8, 10, 12-13 board of directors, 5, 7-8, 10, 12 Conservation organizations, 8

D

Debt-for-conservation swap, 6

Е

Eastwood, Clint, 5 Ecotourism, 7 Environment, 6 Environmental philanthropy, 12

F

Fairchild Semiconductor, 2 Ford Foundation, 11

G

Gates Foundation, 12 Global Conservation Fund, 8 Global economy, 4 Gordon and Betty Moore Foundation, 7-8, 10-14 board of directors, 11, 13-14 marine conservation, 13 marine microbiology programs, 13 salmon initiative, 13 scientific advisory board, 13

Η

Hambrecht & Quist, 2-3 limited partner, 2-3 Heinz, John, 11 Heinz, Teresa, 11

I

India, 14 Intel, 4, 11 Investment banking, 2-3 Investment management, 2

J Justice-Moore, Kathleen, 14

K

Kayapo Indian reservation, 15 Kleiner, Eugene, 2-3

M

Madagascar, 7 Malaysia, 14 Merrill Lynch, 1 Money management, 2, 4 Montana, 8 Moore, Betty I., 7, 10-11, 13 Moore, Gordon E., 5, 7-8, 10-11, 13-15 Moore, Kenneth G., 11, 13 Moore, Kristen L., 14 Moore, Steven E., 11, 13

Ν

National Semiconductor, 3-4 Nature Conservancy, 6 domestic, 6 international, 5-6 Northern California, 5 trustees, 6 Non-profit sector, 9

Р

Pantanal, 15 Papua New Guinea, 15 Penhoet, Edward E., 14 Perkins, Tom, 3

R

Raychem, 3 Robertson, Coleman, and Siebel, 2 limited partner, 2-3 technology research group, 3 underwriting, 2 Robertson, Sanford, 1 Russia, 13

S

Seligmann, Peter, 5-6, 8, 13 Semiconductor business, 4 Siebel, Kenneth F., 1 Smith Barney, 1-2

Т

Tandem Computers, 2 Technology sector, 3

U

United States, 13 University of Wisconsin, 1

V

Venture capital, 2-3 Venture capitalist, 3-4

W

Wall Street, 1 World Wildlife Fund, 6